

Javier Monzón
Chairman & CEO

March 14th, 2008

His Royal Highness
Prince Sultan Bin Abdul Aziz
Crown Prince of the Kingdom of Saudi Arabia
Minister of Defence
Kingdom of Saudi Arabia

Your Royal Highness,

It is a great honour to have this opportunity to introduce Indra to your Royal Highness.

Indra is the leading Information Technology, Security and Defence Systems Spanish company. We are a relevant player in international markets, mainly Europe, USA and Latin America, with projects successfully executed in more than fifty countries.

Indra has state of the art offering and technology in a number of fields, standing out the following ones: we are a leading European and global player in Air Traffic Control as well as in combat aircraft Simulators and Test Systems; we have developed a wide offer of solutions and products for Homeland Security, including intelligent identification, crisis management systems and border surveillance and control; in Defence, we have an equally strong competitive offering and position in electronic warfare, IFF, radars and command and control systems (C2, C3, C4i, tactical and strategic air defence).

We partner with our clients rather than acting just as an external supplier. Our client relationships are based on long term commitment as well as excellence in execution and delivery of projects.

We have a strong interest in deeply exploring opportunities of cooperation in your Kingdom and we are ready to dedicate the necessary time, resources and efforts to this end. It would be extremely helpful if your Royal Highness were so kind to introduce us to the appropriate officers in your administration in order to meet with them prior to or on the occasion of the official visit of the Spanish King to your Kingdom next April. I will have the honour to accompany our King in this visit and I will be assisted by some of our senior officers. We have requested Mrs. Zanganeh to facilitate the necessary steps to implement the above mentioned meetings.

With my more sincere gratitude in advance, I remain, your Royal Highness,

Yours faithfully,

